



Aviat Networks Investor Presentation

Fiscal Q1 2026

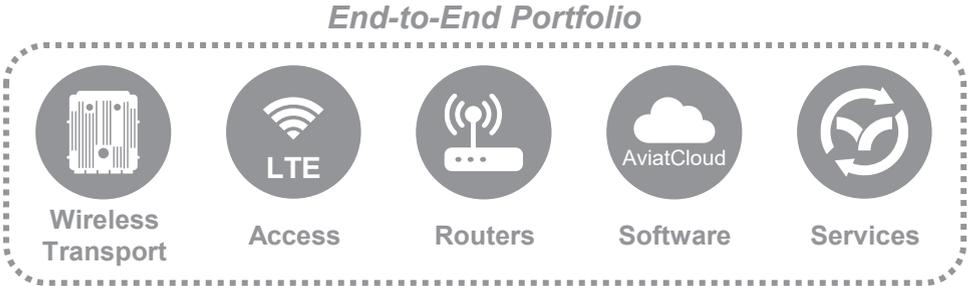
Forward-Looking Statements

The information contained in this presentation includes forward-looking statements within the meaning of the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995, including Aviat's outlook, business conditions, new product solutions, customer positioning, future orders, bookings, new contracts, cost structure, profitability in fiscal 2026, its recent acquisitions and acquisition strategy, process improvements, measures designed to improve internal controls, plans and objectives of management, realignment plans and review of strategic alternatives and expectations regarding future revenue, gross margin, Adjusted EBITDA, operating income or earnings or loss per share. All statements, trend analyses and other information contained herein about the markets for the services and products of Aviat Networks, Inc. and trends in revenue, as well as other statements identified by the use of forward-looking terminology, including "anticipate," "believe," "plan," "estimate," "expect," "goal," "will," "see," "continue," "delivering," "view," and "intend," or the negative of these terms or other similar expressions, constitute forward-looking statements. These forward-looking statements are based on estimates reflecting the current beliefs of the senior management of Aviat Networks, Inc. These forward-looking statements involve a number of risks and uncertainties that could cause actual results to differ materially from those suggested by the forward-looking statements.

For more information regarding the risks and uncertainties for our business, see "Risk Factors" in our most recent Form 10-K filed with the U.S. Securities and Exchange Commission ("SEC"), as well as other reports filed by Aviat Networks, Inc. with the SEC from time to time. Aviat Networks, Inc. undertakes no obligation to update publicly any forward-looking statement for any reason, except as required by law, even as new information becomes available or other events occur in the future.

Company Overview

Aviat Networks is the leading wireless transport and access solutions provider



NASDAQ Listed: AVNW

Headquartered in Austin, TX

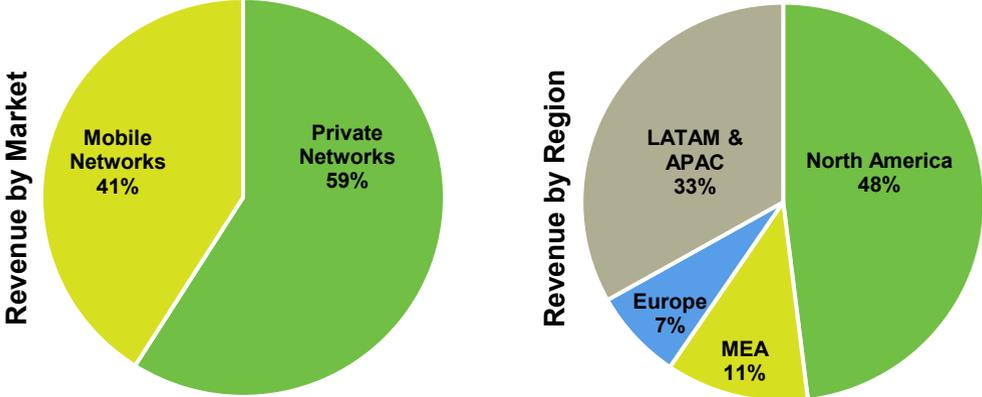
3,000+ Customers Worldwide

Global Manufacturing Capabilities

Leading Technologies – 200+ Patents

Revenue Summary

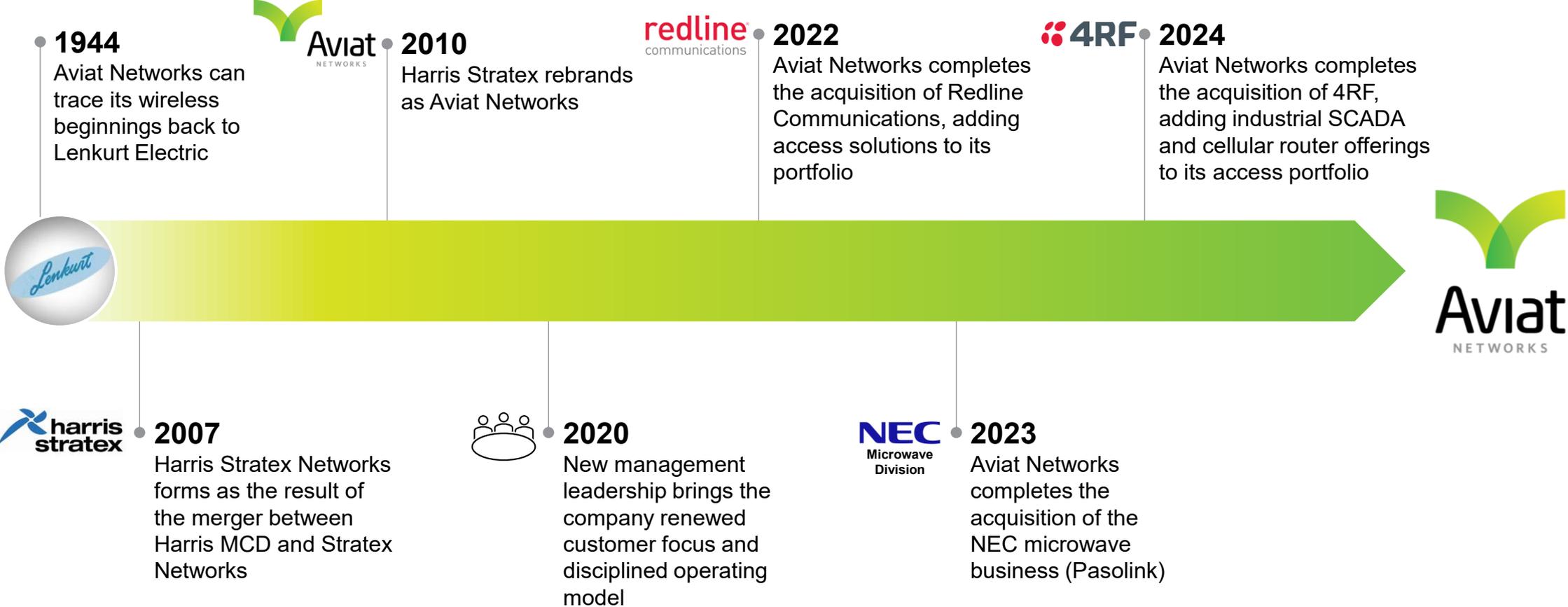
LTM Revenue: \$453 Million



Points of Excellence

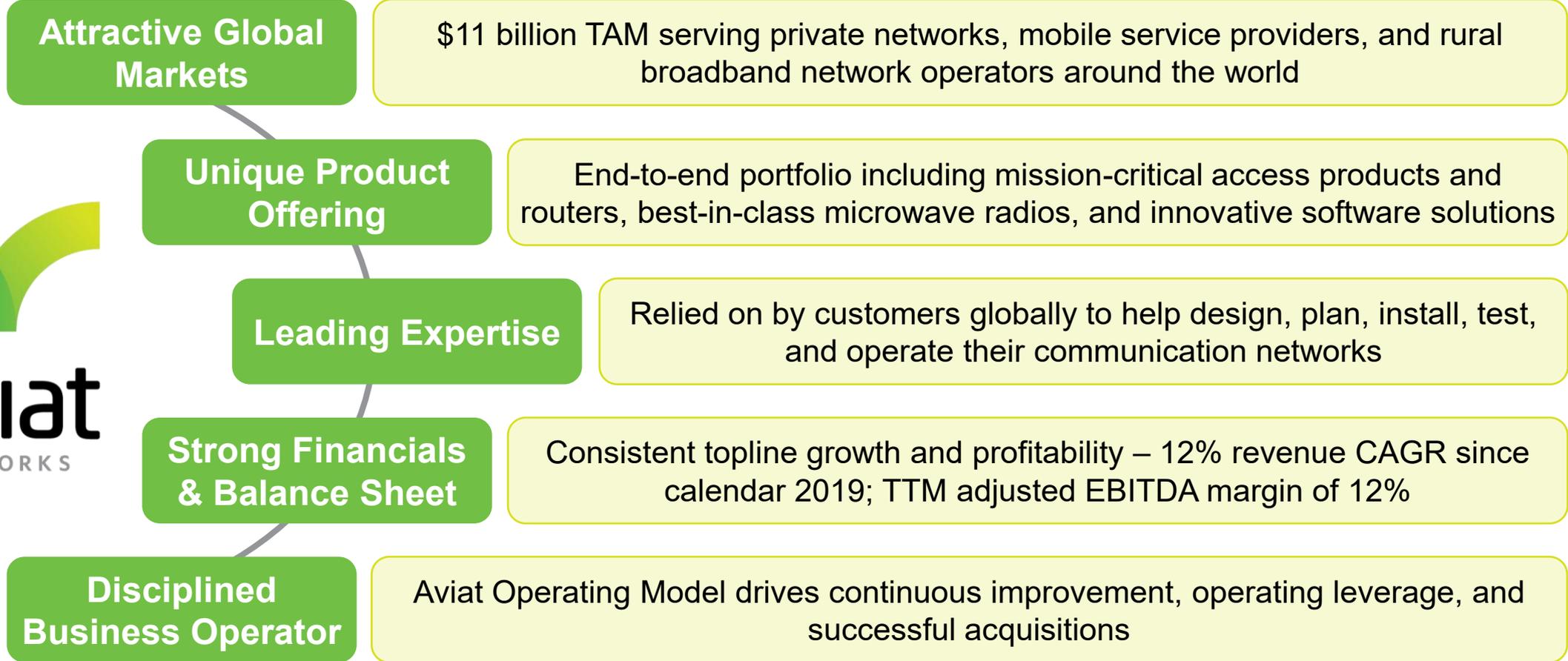
- Lowest Total Cost of Ownership
- Mission Critical Solutions Leader
- Unrivalled Microwave Expertise
- Innovative Products and Services

Over 75 Years of Expertise



A Long History of Wireless Leadership Invigorated by New Leadership and Consistent Execution

Investment Opportunity



Global Investment in Mission Critical, 5G, and Rural Broadband Networks Underpin Strong and Growing Demand Environment

Why Aviat Wins

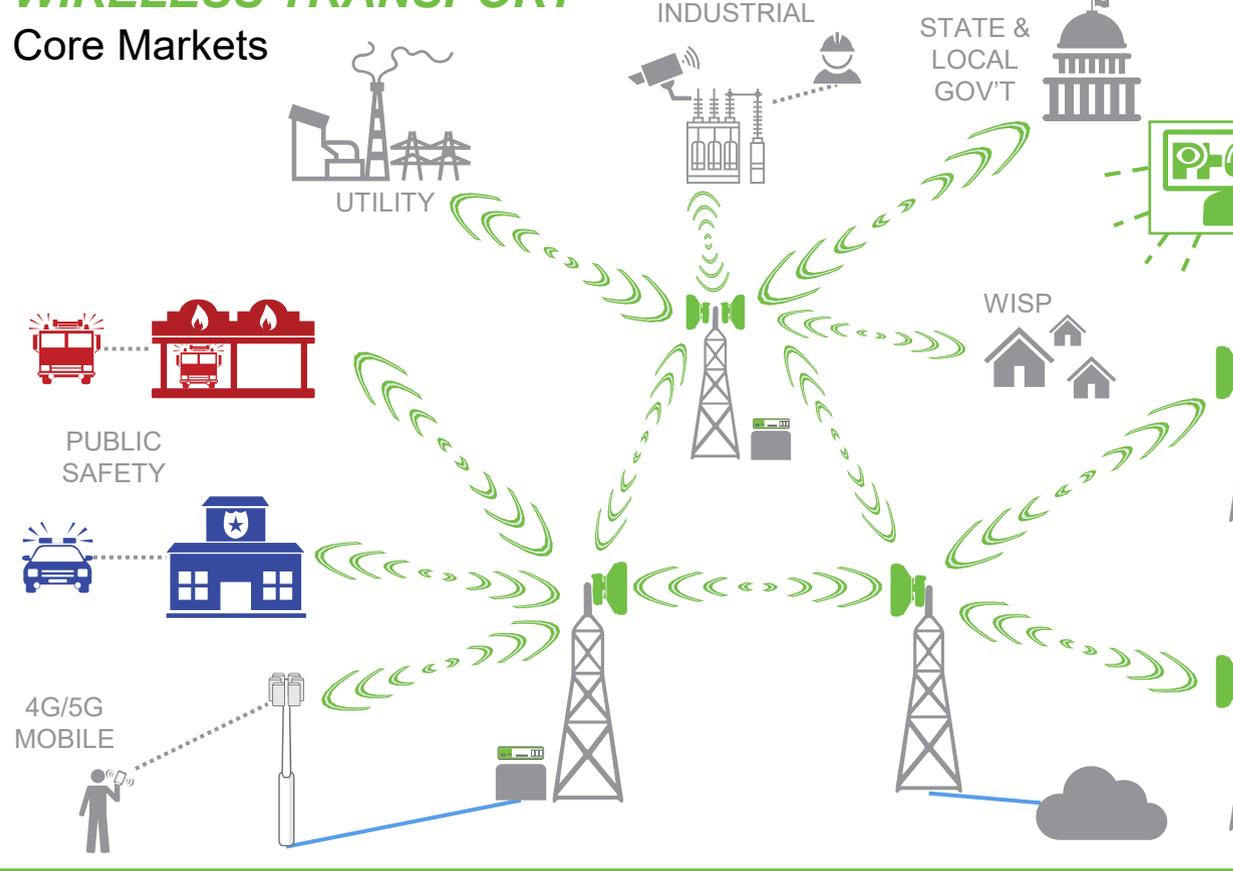
	Aviat's Competitive Advantage	vs. Microwave Specialists	vs. Wireless Generalists
Products	<ul style="list-style-type: none"> ✓ Modular radio platform ✓ End-to-end offering of radios, multi-band, routers, access ✓ Better RF performance 	<ul style="list-style-type: none"> • Highly leveraged in chipsets • Difficult to create new product variants quickly • Unable to invest in routing and other products 	<ul style="list-style-type: none"> • Microwave not focus • Less responsive and agile to bringing radio solutions to market
Software & Services	<ul style="list-style-type: none"> ✓ Turnkey services portfolio (design, planning, install) ✓ Software innovations to ease network operations and total cost of ownership (AviatCloud, Assurance software) 	<ul style="list-style-type: none"> • Product focus and lack of software investment • Lack of experience and services make competing in private networks difficult 	<ul style="list-style-type: none"> • Lack focus on dedicated software solutions for transport networks
Supply Chain	<ul style="list-style-type: none"> ✓ Core competence – fast deliveries and disruptive go-to-market like the Aviat Store 	<ul style="list-style-type: none"> • Lack modularity limits supply chain flexibility • Unable to create new business models or react to Aviat innovations 	<ul style="list-style-type: none"> • Microwave supply chain not a priority vs. RAN • Cannot react to Aviat innovations

Aviat Provides More Innovation and Better Value Than Our Competitors

Wireless Transport and Access Markets Overview

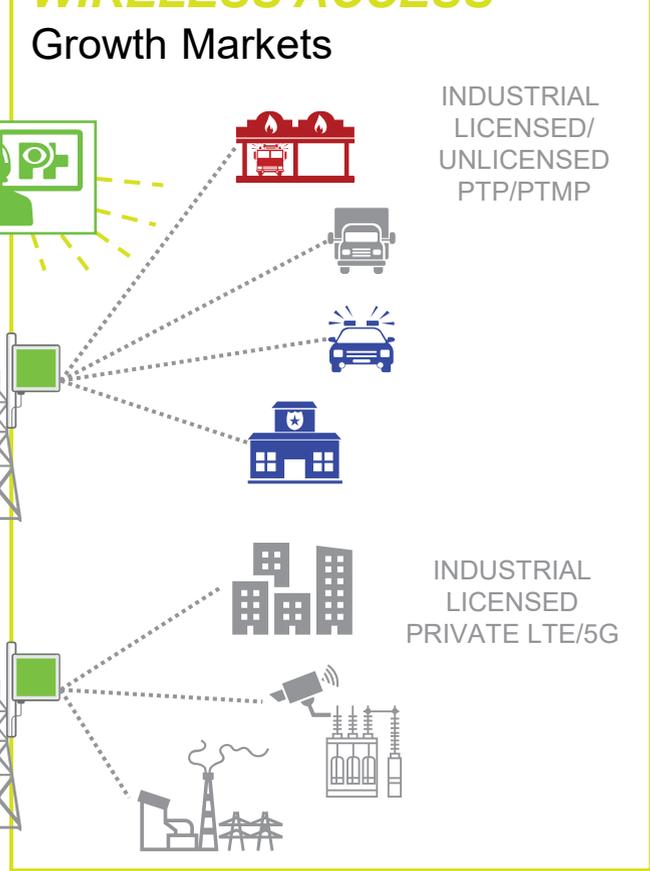
WIRELESS TRANSPORT

Core Markets



WIRELESS ACCESS

Growth Markets



Aviat
Differentiation

Best in Class

Wireless Transport Products

Unique

Software and Services

Disruptive

Supply Chain and Ecommerce

AVIAT EQUIPMENT
 MICROWAVE
 RADIO ACCESS / CELLULAR
 FIBER

Other applications »



OIL/GAS/OFFSHORE



MINING



TRANSPORTATION



SCHOOL/ENTERPRISE



ISP/WISP



HIGH FREQUENCY TRADING

Aviat Differentiation Aligned with Private Networks, 5G and Rural Broadband

Aviat Product Portfolio



Health Assurance (HAS)

Detailed reports on network issues
Reduces downtime



ProVision Plus Network/Element Management

Simplifies network management
Easy trouble shooting with multi-layer visualization



Frequency Assurance (FAS)

Monitors and reports Interference
Protects against WiFi-6E



Split-Mount Systems

iPasolink VR

- 6 to 38GHz freq. band
- Sub-band free ODU options
- Modular and scalable indoor units
- Standard and High-Power Outdoor Units
- No single point of failure options

Markets: Mobile Service Providers, Utilities, Public Safety, Oil & Gas, Mining, Transportation



All-Outdoor Systems

WTM 4000, EX/A, EX/AD

- Single, Dual Channel or Multi-Band
- Full IP/ MPLS Capabilities
- Unique Multi-Band extended distance and vendor agnostic options
- 25GbE connectivity

Markets: Mobile Service Providers, WISPs, Utilities, Public Safety, Oil & Gas, Mining, Transportation



Private LTE/5G

RDL 6000, Aprisa LTE/5G, Aviat Core

- Base station, LTE/5G routers and EPC Core
- Power of a Macro in Small Cell footprint
- Lower power consumption
- Scalable EPC
- Ruggedized, secure cellular routers

Markets: Utilities, Public Safety, Oil & Gas, Mining, Transportation



Trunking Systems

STR 4500, OBC2, 7000iP TRP

- Split Mount, All-Indoor, and All-Outdoor Trunking Systems
- Up to 20 channels with diversity
- 10Gbps connectivity
- Flexible aggregation options

Markets: Mobile Service Providers, Utilities, Public Safety, Oil & Gas, Mining, Transportation



Indoor Radio

IRU600, TRP, Eclipse

- Ultra-High Tx Power, +37dBm
- Compact/expandable antenna branching
- Tough, Durable and Dependable
- Comprehensive native TDM features
- Strong Security (FIPS)

Markets: Utilities, Public Safety, Oil & Gas, Mining, Transportation



Microwave Routers

CTR8000 Series



CTR 8780
CTR 8540

Markets: Mobile Service Providers, WISPs, Utilities, Public Safety, Oil & Gas, Mining, Transportation

Industrial Access

Narrowband PTP, PTMP and Nomadic Solutions

- PTP, PTMP licensed and unlicensed
- UHF, VHF, 220MHz - 5.8GHz
- Hardened and secure
- Innovative nomadic, self align offering
- ATEX/Hazloc

Markets: Utilities, Public Safety, Oil & Gas, Mining, Transportation



Wireless Transport

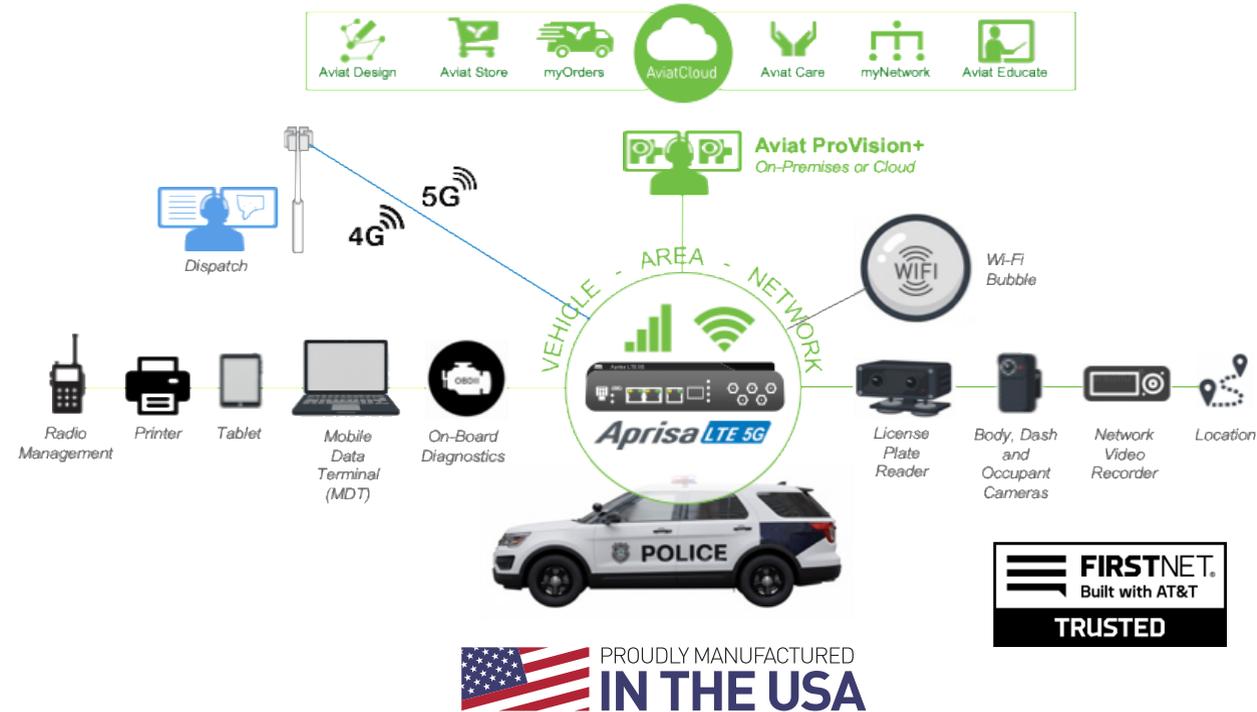
Wireless Access

Portfolio Focused on Lowering Total Cost of Ownership

AVIAT NETWORKS

Aviat's Compelling Cellular Router Solution for Public Safety, Industrial Vehicles

- LTE 5G Cellular Routers represent a market of \$1.6B, growing at 12% CAGR
 - The largest portion of this market is the mobility (vehicle) segment
 - This is a new segment for Aviat which was not previously addressable
- Key elements of the Aviat Value Proposition include:
 - Comprehensive LTE/5G router portfolio, including unique VRF Protect capability for enhanced security
 - Flexible software designed for mobility, deployed in cloud or on premise
 - Commercial models to fit state/local government and utilities
 - Strong sales channel into private networks
 - Local USA support and manufacturing



**Compelling New Growth Opportunity for Aviat;
Aviat Has a Strong Economic Value Proposition for our Customers**

How Aviat Lowers Total Cost of Ownership

1. Reduced Tower Footprint

What: Lower power consumption, faster installation, smaller antennas, reduced tower loading, lower lease costs

How: Fewer boxes, high system gain, Multi-Band

2. Capacity Scalability

What: Less congestion, fewer truck rolls, less hardware

How: Multi-Band, A2C+, on-demand capacity upgrades

3. Integrated Routing

What: Reduced or zero indoor footprint, fewer boxes, simplified operations, lower power consumption

How: All-Outdoor at the edge, CTR/WTM integrated IP/MPLS

4. Spectrum Fee Savings

What: Reduced recurring spectrum fees

How: Moving capacity from Microwave to E-Band and Multi-Band

5. Higher Network Reliability

What: Better performance, increased resilience, fewer outages, faster fault-finding/restoration, lower OPEX

How: High MTBF, High Availability Routing, Aviat Assurance Software (HAS, FAS)

6. Simplified Logistics

What: Easy online design and ordering, fast delivery, Reduced inventory and warehouse costs

How: Aviat Design, Aviat Store, regional stock, on-demand capacity and license upgrades



Microwave is a Crucial Backhaul Technology



Microwave

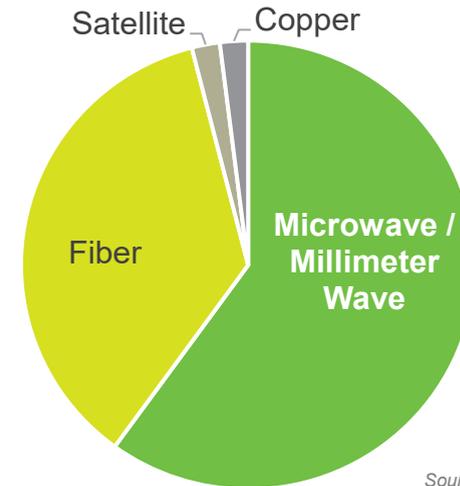


Fiber

Speed to Deploy	✓	
High Reliability	✓	
Low Latency	✓	
Terrain Flexibility	✓	
Capacity		✓
Cost	Per Link	Per Foot

Microwave is ideally suited for mission-critical private networks, rural broadband, and challenging deployment environments

Wireless transport accounts for 60% of cellular transport links



Source: Dell 'Oro; Excludes North East Asia

Service providers rely on microwave in their networks to provide cost-effective and reliable bandwidth

Microwave Backhaul is Essential in Communication Networks Globally

Aviat's Market Opportunities

Private Networks

- Upgrade cycle in public safety, utilities and other private networks driven by increasing bandwidth needs
- Private LTE / 5G market to be \$8B by 2027
- Aviat's end-to-end product and services allow for increasing share of wallet capture and competitive advantage

Mobile Networks & 5G

- Early stages of global 5G upgrade cycle; mobile network data traffic expected to grow at 26% CAGR through 2028
- Wireless transport makes up 60% of cellular transport links
- Microwave radio market for global 5G transport market expect to grow at a 16% CAGR through CY2028

Rural Broadband

- Over \$70 billion in U.S. government funding programs to build out rural broadband networks
- Microwave is a compelling solution for operators to lower total cost of ownership and increase speed to deploy
- Aviat's unique e-commerce platform allows for direct to network operator channel

Aviat Networks is Capturing Additional Market Share Because of Its Innovative Portfolio and Focus on Lowest Total Cost of Ownership

Private Network Summary

Growth Drivers

- Growth in Private LTE and Industrial IoT driven by video and modern applications
- States and municipalities upgrading their public safety communications
 - State and local budgets remain healthy; growing public safety funding
- American Rescue Plan Act (ARPA) funding of \$350 billion for U.S. States' water, sewer, public safety, and broadband infrastructure
- Vendor outsourcing and declining microwave expertise creates share of wallet opportunities

Segments Addressed

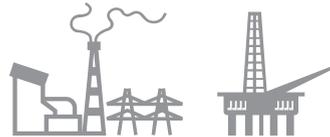
Public Safety and Security



Oil & Gas

Water

Electric Utilities



National / Regional Government

Enterprise



Aviat's Leadership

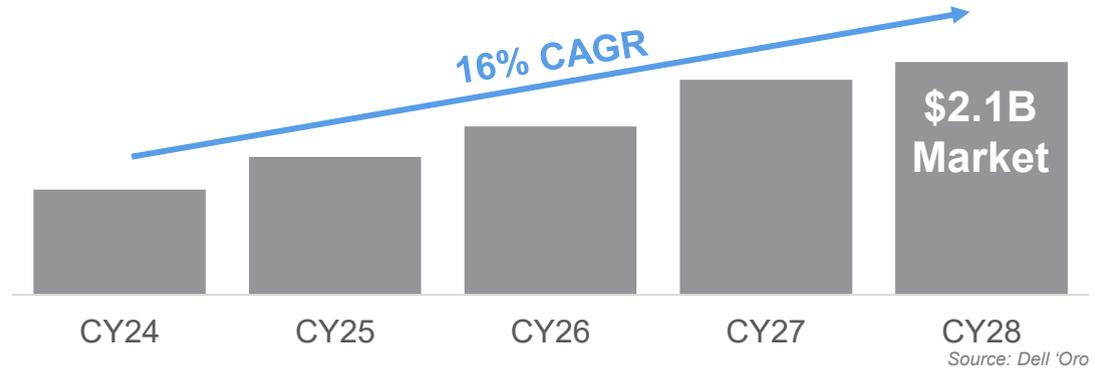
- Mission critical product differentiation
 - Highest powered radios
 - Ruggedized access products & cellular router
 - IP/MPLS integration
 - Software innovations to simplify network management (PV+, HAS, FAS)
- Strong state relationships and global partners
- Differentiated services offerings
 - Network design and testing
 - Install
 - Support
 - Managed services (incl. NOC)

Aviat Offers a Compelling Value Proposition to Private Network Operators

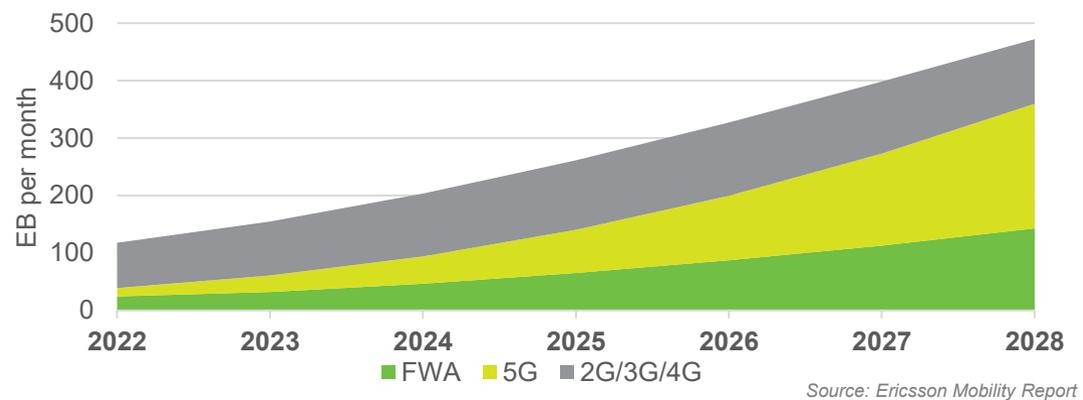
Mobile Networks & 5G Market Summary

- Mobile service provider market driven by increasing bandwidth demand in 4G and 5G networks
 - Data from global networks is anticipated to grow rapidly (26% CAGR) through 2028, driven by 5G adoption and expanding 4G networks
- Aviat's product portfolio enables operators to increase their network capacity while lowering total cost of ownership (TCO)
 - **Single-box multi-band** lowers tower leasing costs while increase capacity
 - **Vendor-agnostic multi-band** allows operators to utilize existing radios and layer on Aviat's solution, lowering the barrier to entry for Aviat into a network
 - **Multi-band XD** enables longer distances between links which helps to minimize total network capex
 - **Highest capacity** radio available on the market (20 Gbps)
- Aviat's multi-band is up to \$10,000/link lower TCO vs competitive multi-band offerings
 - **Superior** solution → **Less** hardware → **Lowest** TCO

Global 5G Wireless Transport Market



Global Mobile Network Data Traffic

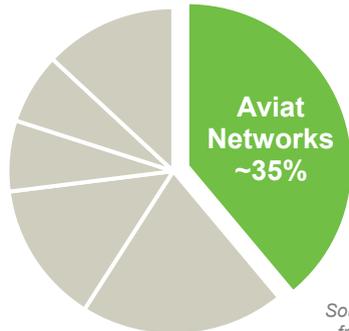


Demand for Wireless Transport Driven by Increasing Data Consumption

Rural Broadband Summary

Aviat E-Commerce Platform Leads Rural Broadband

Aviat is uniquely suited to serve WISPs through its Aviat Store and AviatCloud applications like Design (network planning and product recommendation) and automated radio and license applications



Source: PCN data from Comsearch

Leading wireless transport share of demand for North American ISPs

Wireless Transport is the Solution

Wireless transport is ideal for rural communities and is lower cost, more reliable, and faster to deploy than fiber

Growing number of Fixed Wireless Access (FWA) deployments favors wireless backhaul

Estimate the USA rural broadband segment to be a ~\$420M TAM

Over \$70B in Available Funding

\$1.5 Billion	CAF II
\$20 Billion	Rural Digital Opportunity Fund (RDOF)
\$9 Billion	5G Fund for Rural America
\$42.5 Billion	Broadband Equity, Access, and Deployment (BEAD) Program
\$635 Million	USDA Reconnect Program

Large Investments in Broadband Infrastructure Creates Opportunities for Wireless Transport

Aviat Operating Model Framework

Excellence in

Customer Focus



Innovation



Talent



Supply Chain



Our Actions

We listen during the commercial and sales process to understand our customers' needs and use our combined talents, skill and capabilities to create solutions that exceed expectations.

We deliver innovative, high-quality solutions that meet key customer segment needs. Voice of customer informs investment decisions. Release to market within budget, timeframe and scope.

We drive a performance culture and invest in our talent management programs to support evolving strategic business needs and implement organizational structures to facilitate results.

We achieve a competitive advantage by delivering quality products with best-in-class lead-times.

Our Processes

- Standard global VOC process
- Sales Goal planning
- eCommerce platform
- AviatCare customer service and support

- Aviat Operating System for software
- New Product Introduction (NPI) process
- Portfolio management
- Agile development methodology

- Performance Management Process
- Career Framework
- Talent Management Review
- Employee Ownership Program

- S&OP Planning
- Next day delivery e-commerce
- Order to Cash process
- Strategic sourcing to meet customer objectives globally

Continuous Improvement | We Strive Everyday...

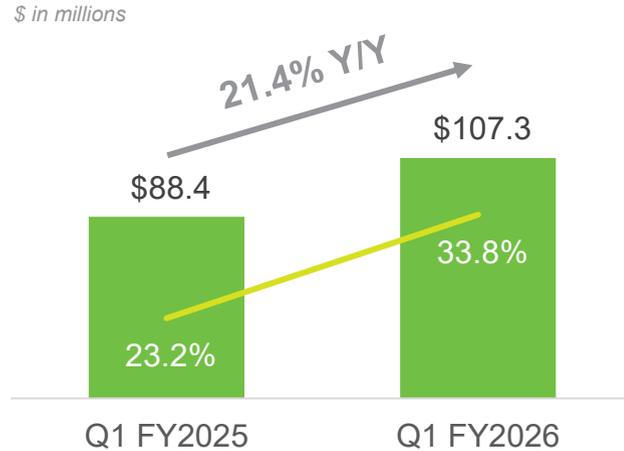
To improve, innovate and drive cost efficiency to achieve higher performance and to promote our continuous improvement culture

Aviat Operating Model Supports Growth-Centric Culture by Leveraging Continuous Improvement and Driving Competitive Excellence

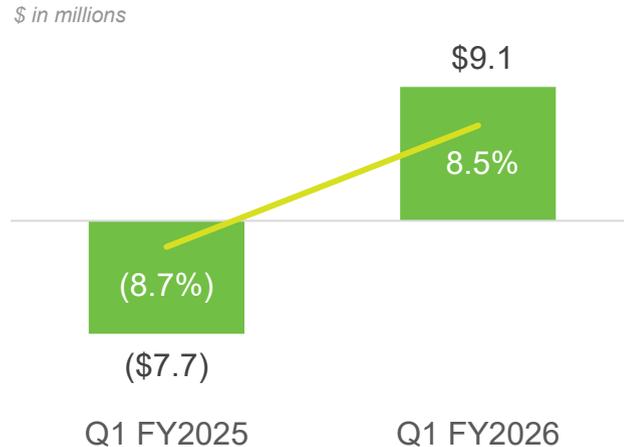
First Quarter Fiscal 2026 Financial Highlights and Historical Performance

First Quarter Fiscal 2026 Highlights

Revenue & Non-GAAP Gross Margin



Adjusted EBITDA & Adj. EBITDA Margin



- Revenue of \$107.3 million, up 21.4% compared to the same period last year
 - TTM revenue of \$453.5M, up 10.7% versus year-ago period
- GAAP gross margin of 33.2%; Non-GAAP gross margin of 33.8%
- GAAP operating income of \$5.2 million; Non-GAAP operating income of \$7.9 million
- Adjusted EBITDA of \$9.1 million
 - TTM Adjusted EBITDA of \$53.9M or 11.9% of revenue
- GAAP earnings per share of \$0.01; Non-GAAP earnings per share of \$0.43

Fiscal 2026 Guidance:

- Revenue: \$440.0 to \$460.0 million
- Adjusted EBITDA: \$45.0 to \$55.0 million

Focused on Increasing Revenue, Capturing Aviat's Differentiation and Driving Costs Out

First Quarter Fiscal 2026 Balance Sheet Highlights

<i>(\$'s in millions, except for DSO, DPO and Turns)</i>	Q4 FY24 Actual	Q1 FY25 Actual	Q2 FY25 Actual	Q3 FY25 Actual	Q4 FY25 Actual	Q1 FY26 Actual
Cash Equivalents and Marketable Securities	\$64.6	\$51.0	\$52.6	\$49.4	\$59.7	\$64.8
Third-Party Debt	(\$48.4)	(\$83.4)	(\$74.9)	(\$73.9)	(\$87.6)	(\$106.5)
Net Cash and Marketable Securities	\$16.3	(\$32.3)	(\$22.3)	(\$24.5)	(\$27.9)	(\$41.7)
Accounts Receivable	\$158.0	\$169.0	\$166.7	\$178.0	\$180.3	\$180.5
Unbilled Receivables	\$90.5	\$94.7	\$93.9	\$101.4	\$105.9	\$110.7
Advance Payments and Unearned Revenue	(\$66.3)	(\$86.9)	(\$79.4)	(\$93.3)	(\$81.8)	(\$82.2)
DSO's	115	168	129	139	141	153
DSO's net of Unbilled/Unearned	133	185	138	148	154	175
Accounts Payable	(\$92.9)	(\$104.9)	(\$124.1)	(\$137.7)	(\$148.1)	(\$142.4)
DPO's	95	131	135	162	171	184
Inventory	\$62.3	\$79.6	\$76.5	\$93.2	\$84.0	\$84.0
Turns	5.0	3.9	4.0	3.5	3.4	3.4

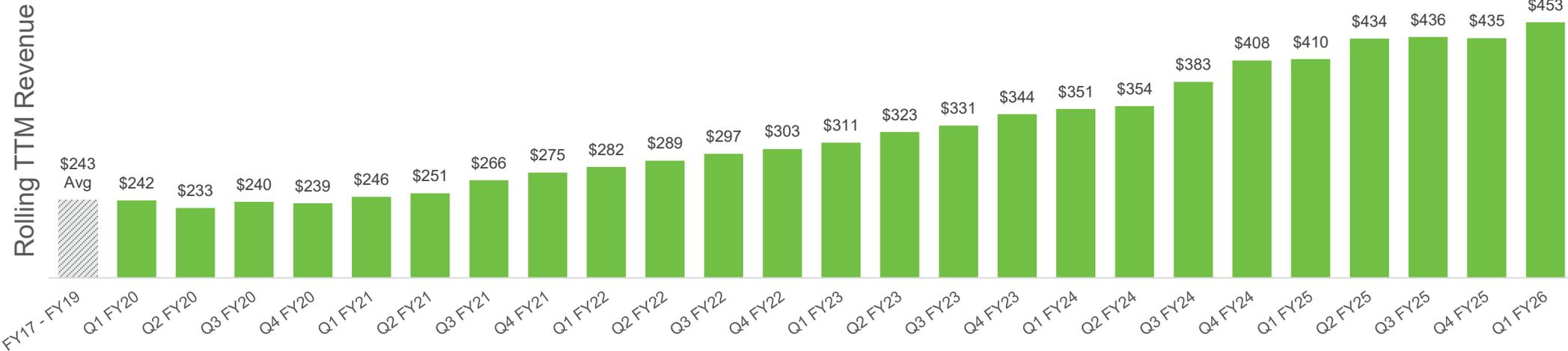
- Cash and marketable securities of \$64.8 million
- Total debt outstanding of \$106.5 million
 - Net debt of \$41.7 million

Asset / (Liability)

Net Debt Position of Approximately 0.8x TTM Adj. EBITDA

Rolling Trailing Twelve Months Historical Performance

\$ in millions

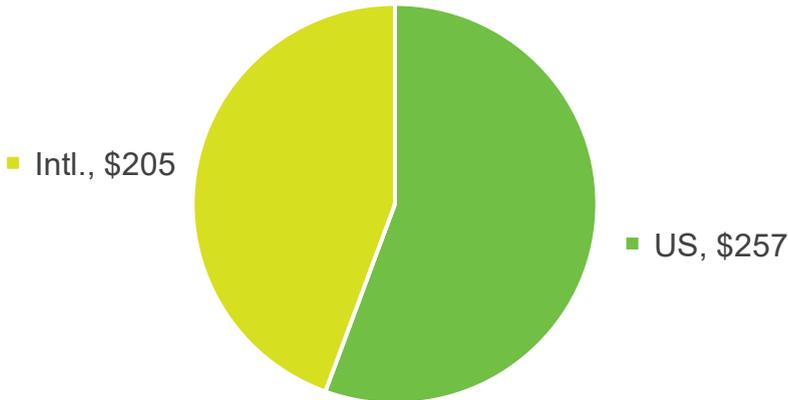


\$ in millions

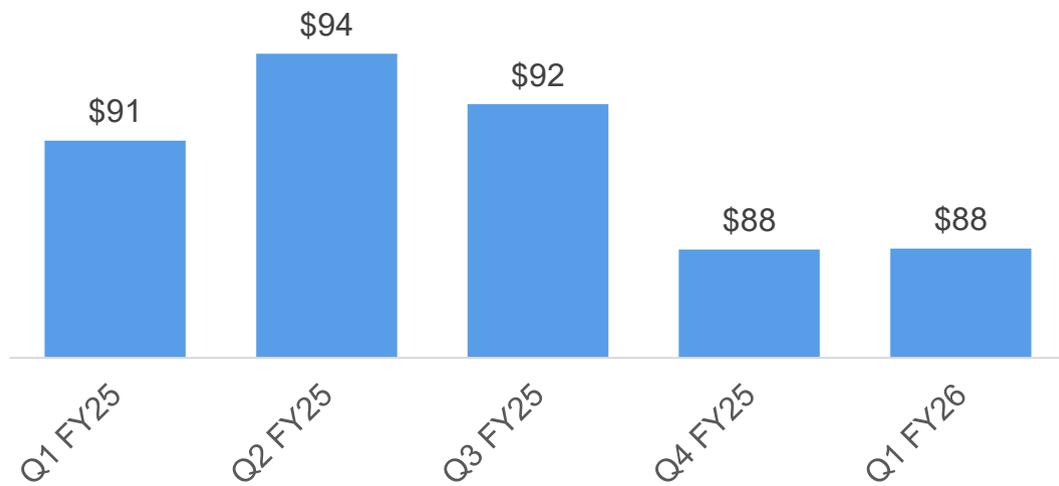


Cash Benefit of Historical Net Operating Losses (NOLs)

Total NOLs (M)



Deferred Tax Asset on AVNW Balance Sheet



- Over \$460 million of gross NOLs
- NOL's reduce Aviat's statutory federal and state blended tax rate of ~25% to an effective cash tax rate of ~5%

- Improved financial performance and outlook for Aviat resulted in a full release of the valuation allowance against U.S. NOLs in Q3 of fiscal 2021
 - A one-time benefit of \$92 million was recognized in Net Income and Deferred Tax Assets

Cash Tax Savings Will Continue for the Foreseeable Future at Levels Commensurate with our Earnings Before Tax Performance

GAAP to Non-GAAP Reconciliation

Fiscal Year 2026 First Quarter Summary
RECONCILIATIONS OF NON-GAAP FINANCIAL MEASURES ⁽¹⁾
 Condensed Consolidated Statements of Operations
 (Unaudited)

	Three Months Ended			
	26-Sep-25	% of Revenue	27-Sep-24	% of Revenue
	(In thousands, except percentages and per share amounts)			
GAAP gross margin	\$35,663	33.2%	\$19,788	22.4%
Share-based compensation	33		104	
Merger and acquisition and other expenses	590		608	
Non-GAAP gross margin	36,286	33.8%	20,500	23.2%
GAAP research and development expenses	\$7,098	6.6%	\$10,408	11.8%
Share-based compensation	(71)		(143)	
Non-GAAP research and development expenses	7,027	6.5%	10,265	11.6%
GAAP selling and administrative expenses	\$23,376	21.8%	\$24,948	28.2%
Share-based compensation	(1,451)		(1,417)	
Merger and acquisition and other expenses	(596)		(3,781)	
Non-GAAP selling and administrative expenses	21,329	19.9%	19,750	22.3%
GAAP operating expense	\$30,474	28.4%	\$35,356	40.0%
Share-based compensation	(1,522)		(1,560)	
Merger and acquisition and other expenses	(596)		(3,781)	
Non-GAAP operating expense	28,356	26.4%	30,015	33.9%
GAAP operating income (loss)	\$5,189	4.8%	(\$15,568)	(17.6%)
Share-based compensation	1,555		1,664	
Merger and acquisition and other expenses	1,186		4,389	
Non-GAAP operating income (loss)	7,930	7.4%	(9,515)	(10.8%)
GAAP income tax provision (benefit)	\$2,342	2.2%	(\$5,514)	(6.2%)
Adjustment to reflect pro forma tax rate	(1,642)		6,014	
Non-GAAP income tax provision	700	0.7%	500	0.6%

	Three Months Ended			
	26-Sep-25	% of Revenue	27-Sep-24	% of Revenue
	(In thousands, except percentages and per share amounts)			
GAAP net income (loss)	\$162	0.2%	(\$11,879)	(13.4%)
Share-based compensation	1,555		1,664	
Merger and acquisition and other expenses	1,186		4,389	
Other expense, net	973		710	
Adjustment to reflect pro forma tax rate	1,642		(6,014)	
Non-GAAP net income (loss)	\$5,518	5.1%	(\$11,130)	(12.6%)
Diluted net income (loss) per share:				
GAAP	\$0.01		(\$0.94)	
Non-GAAP	\$0.43		(\$0.87)	
Shares used in computing diluted net income (loss) per share				
GAAP	12,976		12,646	
Non-GAAP	12,976		12,804	
Adjusted EBITDA:				
GAAP net income (loss)	\$162	0.2%	(\$11,879)	(13.4%)
Depreciation and amortization of property, plant and equipment and intangible assets	1,182		1,830	
Interest expense, net	1,712		1,115	
Other expense, net	973		710	
Share-based compensation	1,555		1,664	
Merger and acquisition and other expenses	1,186		4,389	
Provision for (benefit from) for income taxes	2,342		(5,514)	
Adjusted EBITDA	\$9,112	8.5%	(\$7,685)	(8.7%)

(1) The adjustments above reconcile our GAAP financial results to the non-GAAP financial measures used by us. Our non-GAAP net income excluded share-based compensation, and other non-recurring charges (recovery). Adjusted EBITDA was determined by excluding depreciation and amortization on property, plant and equipment, interest, provision for or benefit from income taxes, and non-GAAP pre-tax adjustments, as set forth above, from GAAP net income. We believe that the presentation of these non-GAAP items provides meaningful supplemental information to investors, when viewed in conjunction with, and not in lieu of, our GAAP results. However, the non-GAAP financial measures have not been prepared under a comprehensive set of accounting rules or principles. Non-GAAP information should not be considered in isolation from, or as a substitute for, information prepared in accordance with GAAP. Moreover, there are material limitations associated with the use of non-GAAP financial measures.



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